

Euro 15,000,000,000 Euro Medium Term Note Programme

This supplement (the "**Supplement**") is supplemental to and must be read in conjunction with the base prospectus dated 31 August 2022 which has been granted approval number 22-366 on 31 August 2022 ("**Base Prospectus**") by the *Autorité des marchés financiers* (the "**AMF**"), prepared by the ALD ("**ALD**" or the "**Issuer**") with respect to its Euro 15,000,000,000 Euro Medium Term Note Programme (the "Programme").

Terms defined in the Base Prospectus have the same meaning when used in this Supplement.

The Base Prospectus as supplemented constitutes a base prospectus for the purposes of Article 8 of Regulation (EU) 2017/1129 of the European Parliament and of the European Council of 14 June 2017, as amended (the "**Prospectus Regulation**"). This Supplement has been prepared in accordance with Article 23 of the Prospectus Regulation. Application has been made for approval of this Supplement to the AMF in its capacity as competent authority under the Prospectus Regulation.

This Supplement has been produced for the purposes of (i) incorporating by reference the 2021 Universal Registration Document Amendment (as defined herein) and recent press releases of the Issuer and (ii) updating the sections "Risk Factors" and "General Information".

Save as disclosed in this Supplement, there has been no other significant new factor, material mistake or material inaccuracy relating to information included in the Base Prospectus (including information incorporated by reference) which is material in the context of the Programme since the publication of the Base Prospectus and which may affect the assessment of the Notes. To the extent that there is any inconsistency between (a) any statement in this Supplement and (b) any other statement in the Base Prospectus, the statements in this Supplement shall prevail.

Copies of the Base Prospectus and this Supplement can be obtained free of charge from the registered office of the Issuer and will also be published on the websites of the Issuer (https://www.aldautomotive.com/investors/information-and-publications/debt-investors) and the AMF (www.amf-france.org).

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RISK FACTORS

In the section "Risk Factors", Part I. entitled "Risk Factors relating to the Issuer and its Subsidiaries" on pages 15 to 16 is deleted and replaced by the following:

"I. RISK FACTORS RELATING TO THE ISSUER AND ITS SUBSIDIARIES

Given the diversity and changes in the Group's activities, its risk management focuses on the following main categories of risks, any of which could adversely affect the Group's performance.

The following risk factors set out in chapter 4 "Risk Factors" on pages 101-113 of the English version of the Issuer's registration document dated 22 April 2022 and which was filed with the AMF on 22 April 2022 under no. D.22-0340 (the "2021 Universal Registration Document") as amended by chapter 10 "Risk Factors" on pages 28-34 of the first amendment to the 2021 Universal Registration Document filed with the AMF on 28 November 2022 under number D.22-0340-A01 (the "2021 Universal Registration Document Amendment") shall be deemed to be incorporated by reference in, and form part of, this Part I (see section "Information Incorporated by Reference").

1. Macroeconomic and geopolitical risks

- The Group's activity and results may be impacted by a deterioration of the economic and/or geopolitical environment.
- The Group's business and results could be affected by health risks, which could disrupt operations, weaken economies and increase default rates.

2. Risks specific to activities

- The Group may be unable to sell its used vehicles at desirable prices, and faces risks related to the residual value of its vehicles in connection with such disposals.
- The Group's pricing structure and assumptions regarding the future maintenance and repair costs and tyre costs of the vehicles in its fleet over the term of the lease may prove to be inaccurate, which could result in reduced margin or losses.
- The Group's activities are based on contractual relationships with intermediaries in the distribution of contracts (car manufacturers, banks, retail websites).
- Car manufacturers providing vehicles, maintenance and spare parts as well as the other suppliers of aftersales service.
- Some of the partners in related services have a monopoly position in their market.

3. Strategic risks

- The Group could encounter difficulties to execute the announced acquisitions, to generate the expected benefits and integration costs. The Group also faces the risk that the integration of new acquisitions may divert management from existing operations.
- As a result, the Group could record lower-than-anticipated profits, or additional expenses, asset impairments and losses that had not been identified, and which could adversely impact the Group's results and financial position as well as its share price.
- The Group may not be able to compete successfully or competition may increase in the businesses in which it operates.

4. Credit risk

The Group is exposed to the risk of default by its customers under leases and/or Fleet Management contracts.

5. Operational risks

- The Group relies on the proper functioning of its software, websites and mobile applications, and its ability to adapt them to future technological developments.
- Any disruption to, or third-party attack on, the Group's information technology systems could adversely impact its business.
- The Group could be subject to litigation or administrative and/or legal proceedings as well as to sanctions for non-compliance with regulations that could harm its interests.
- The Group's activity could have negative impacts on the climate, the environment and society.

6. Treasury risks

- Inability to meet its financial commitments when they fall due.
- The Group is exposed to interest rate risk and is exposed to a foreign exchange risk in countries outside the Euro zone."

DOCUMENTS INCORPORATED BY REFERENCE

The section "Documents incorporated by reference" on pages 28 to 34 is hereby deleted in its entirety and replaced by the following:

"This Base Prospectus should be read and construed in conjunction with the following information, all of which have been previously or simultaneously filed with the AMF and which are incorporated by reference in, and shall be deemed to form part of, this Base Prospectus:

- the English version of the press release of the Issuer dated 16 December 2022 entitled "ALD announces the success of its EUR 1.2 billion capital increase with shareholders' preferential subscription rights in connection with the contemplated acquisition of LeasePlan" (the "Capital Increase Results Press Release") (available for viewing at: <a href="https://www.aldautomotive.com/Portals/international/2022%2012%2015%20ALD%20PR%20-%20Result%20Rights%20Issue%20(EN)%20.pdf?ver=2022-12-16-080940-083×tamp=1671174623440);
- the English version of the press release of the Issuer dated 13 December 2022 entitled "ALD announces General Management committee change" (the "General Management Committee Change Press Release") (available for viewing at: <a href="https://www.aldautomotive.com/Portals/international/22-12-13%20ALD%20announces%20general%20management%20change%20VA.pdf?ver=2022-12-13-084153-493×tamp=1670917327685);
- the first amendment to the 2021 Universal Registration Document dated 28 November 2022 which (c) includes the unaudited pro forma consolidated financial information for the financial year ended 31 December 2021 and for the six-month period ended 30 June 2022 and the related auditors' report and which was filed with the AMF on 28 November 2022 under no. D.22-0340-A01 (the "2021 Universal Registration Document Amendment"), with the exception of cover page (page 1) and Chapter 13 (page 41) (available for viewing at: https://www.aldautomotive.com/Portals/international/Documents/Lucca%20-%20Amendement%20%C3%A0%201 URD%202021.pdf?ver=2022-11-29-065751-713);
- the universal registration document of the Issuer dated 22 April 2022 which includes an English translation of the audited consolidated financial statements of the Issuer in respect of the year ended 31 December 2021, and a free English translation of the statutory auditors' audit report on the consolidated financial statements of the Issuer in respect of the year ended 31 December 2021 and which was filed with the AMF on 22 April 2022 under no. D.22-0340 (the "2021 Universal Registration Document"), with the exception of cover page (page 1) and Chapter 8 (pages 255 to 258) (available for viewing at: <a href="https://www.aldautomotive.com/Portals/international/Documents/2021%20Universal%20Registration%20Document%20%20(PDF).pdf?ver=2022-04-25-174524-543×tamp=1650901567218);
- the universal registration document of the Issuer dated 26 April 2021 which includes an English translation of the audited consolidated financial statements of the Issuer in respect of the year ended 31 December 2020, and a free English translation of the statutory auditors' audit report on the consolidated financial statements of the Issuer in respect of the year ended 31 December 2020 and which was filed with the AMF on 26 April 2021 under no. D.21-0358 (the "2020 Universal Registration Document"), with the exception of cover page (page 1) and Chapter 8 (pages 243 to 245)

 (available for viewing at: https://www.aldautomotive.com/Portals/international/Documents/ALD_URD2020_EN_MEL_21-04-27.pdf?ver=2021-04-27-142150-220); and

the financial report of the Issuer for the first half of 2022 dated 3 August 2022 which includes an English translation of the Issuer's interim condensed consolidated financial statements for the six months ended 30 June 2022 and a free English translation of the auditors' limited review report thereon (the "First Half 2022 Financial Report"), with the exception of the cover page (page 1), page 10 "Guidance for 2022" and page 14) (available for viewing at: https://www.aldautomotive.com/Portals/international/Documents/220804%20-%20ALD%20H1%202022%20Financial%20Report.pdf?ver=2022-08-04-175558-870×tamp=1659628645030).

All documents incorporated by reference in this Base Prospectus may be obtained, free of charge, at the principal office of the Issuer set out at the end of this Base Prospectus during normal business hours so long as any of the Notes are outstanding. Such documents will also be published on the website of the Issuer (www.aldautomotive.fr).

Other than in relation to the documents which are deemed to be incorporated by reference, the information on the websites to which this Base Prospectus (including, for the avoidance of doubt, any information on the websites which appear in the documents incorporated by reference) refers does not form part of this Base Prospectus, unless that information is incorporated by reference into the Base Prospectus and has not been scrutinised or approved by the AMF.

For the purposes of the Prospectus Regulation, the information incorporated by reference in this Base Prospectus is set out in the cross-reference lists below. For the avoidance of doubt, the information requested to be disclosed by the Issuer as a result of Annex 7 and Annex 20 (as applicable) of the Commission Delegated Regulation (EU) 2019/980 supplementing the Prospectus Regulation as amended, and not referred to in the cross-reference list below is either contained in the relevant sections of this Base Prospectus or is not relevant to the investors. Any information contained in the documents listed above which is not incorporated by reference in this Base Prospectus shall not form part of this Base Prospectus.

ANNEX 7 OF THE COMMISSION DELEGATED REGULATION (EU) 2019/980 OF 14 MARCH 2019 (AS AMENDED) - REGISTRATION DOCUMENT FOR WHOLESALE NON-EQUITY SECURITIES **Information incorporated by reference** Page no. in the relevant document 2020 FIRST OTHER 2021 2021 UNIVERSAL **HALF 2022** UNIVERSAL UNIVERSAL DOCUMENTS REGISTRATION REGISTRATION REGISTRATION FINANCIAL DOCUMENT DOCUMENT DOCUMENT REPORT AMENDMENT RISK FACTORS 3. 3.1 A description of the material risks p.28-34 p.101-113 N/A N/A N/A that are specific to the issuer and that may affect the issuer's ability to fulfil its obligations under the securities, in a limited number of categories, in a section headed 'Risk Factors'. each category the most material risks, in the assessment of the issuer, offeror or person asking for admission to trading on a regulated market, taking into account the negative impact on the issuer and the probability of their occurrence, shall be set out first. The risk factors shall be corroborated by the content of the registration document. INFORMATION 4. **ABOUT** THE ISSUER 4.1 History and development of the **Issuer** the legal and commercial name of N/A 4.1.1 p.248 N/A N/A N/A the Issuer. 4.1.2 the place of registration of the NA p.248 N/A N/A N/A Issuer and its registration number and legal entity identifier (LEI). 4.1.3. the date of incorporation and the N/A p.248 N/A N/A N/A length of life of the Issuer, except where indefinite.

4.1.4	the domicile and legal form of the issuer, the legislation under which the issuer operates, its country of incorporation, and the address and telephone number of its registered office (or principal place of business if different from its registered office) and website of the issuer, if any, with a disclaimer that the information on the website does not form part of the prospectus unless that information is incorporated by reference into the prospectus.		p.249	N/A	N/A	N/A
4.1.5.	Any recent events particular to the issuer and which are to a material extent relevant to an evaluation of the issuer's solvency.		p.37-40	N/A	p.3-9	Capital Increase Results Press Release
5.	BUSINESS OVERVIEW					
5.1	Principal activities					
5.1.1.	A brief description of the Issuer's principal activities stating the main categories of products sold and/or services performed.	p.5-10, p.11- 20	p.11-12, 14-15 and 19-20	N/A	N/A	N/A
5.1.2.	The basis for any statements made by the issuer regarding its competitive position.	p.6-7	p.13-14	N/A	N/A	N/A
6.	ORGANISATIONAL STRUCTURE					
6.1	If the issuer is part of a group, a brief description of the group and the issuer's position within the group. This may be in the form of, or accompanied by, a diagram of the organisational structure if this helps to clarify the structure.		p. 28-30	N/A	N/A	N/A
6.2	If the issuer is dependent upon other entities within the group, this must be clearly stated together with an explanation of this dependence.	p.34	p.28-30	N/A	N/A	N/A
9.	ADMINISTRATIVE, MANAGEMENT, AND SUPERVISORY BODIES					

9.1	Names, business addresses and functions in the issuer of the following persons, and an indication of the principal activities performed by them outside the issuer where these are significant with respect to that issuer: (a) members of the administrative, management or supervisory bodies;		p.54-62, p.66-70	N/A	N/A	General Managemen t Committee Change Press Release
9.2	Potential conflicts of interests between any duties to the issuer, of the persons referred to in item 9.1, and their private interests and or other duties must be clearly stated. In the event that there are no such conflicts, a statement to that effect must be made.		p.71	N/A	N/A	N/A
10.	MAJOR SHAREHOLDERS					
10.1	To the extent known to the issuer, state whether the issuer is directly or indirectly owned or controlled and by whom and describe the nature of such control and describe the measures in place to ensure that such control is not abused.		p.48	N/A	N/A	N/A
10.2	A description of any arrangements, known to the issuer, the operation of which may at a subsequent date result in a change in control of the issuer.		p.48-49	N/A	N/A	N/A
11.	FINANCIAL INFORMATION CONCERNING THE ISSUER'S ASSETS AND LIABILITIES, FINANCIAL POSITION AND PROFITS AND LOSSES					
11.1	Historical Financial Information					
11.1.1	Audited historical financial	N/Δ	p.158-224	p.148-212	p.15-48	N/A
11.1.1	information covering the latest 2 financial years and the audit report in respect of each year.		p.130-224	p.140-212	p.13-40	IV/A
	(a) consolidated income statements;		p.158	p.148	p.16	

	(b) consolidated statements of comprehensive income;		p.159	p.149	p.17	
	(c) consolidated balance sheet;		p.160-161	p.150	p.18	
	(d) consolidated statements of changes in equity;		p.162	p.151	p.19	
	(e) consolidated statements of cash flows; and		p.163-164	p.152-153	p.20	
	(f) notes to consolidated financial statements		p.165-219	p.154-207	p.21-48	
11.1.2	Change of accounting reference date	N/A	N/A	N/A	N/A	N/A

1.1.3	Accounting standards	N/A	p.170	p.159	p.25	N/A
	The financial information prepared according International Financial Restandards as endorsed Union based on Regulation No 1606/2002.	to eporting in the				
	If Regulation (EC) No 160 is not applicable the f statements must be paccording to:	inancial				
		C) No				
	Otherwise the for information must be included the registration document					
	information include the registre document has no prepared in accument in accument. Interpolation in the second second in the Union base of	inancial uded in istration ot been ordance national eporting orsed in sed on C) No nat there material n the rmation EC) No applied				
	(b) immediately for the historical f information a n description or	inancial arrative				

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	differences between Regulation (EC) No 1606/2002 as adopted by the Union and the accounting principles adopted by the issuer in preparing its annual financial statements. Consolidated financial				D.	N/A
11.1.5	statements If the Issuer prepares both standalone and consolidated financial statements, include at least the consolidated financial statements in the registration document.		- Income Statement: p.158 - Statement of comprehensive income: p.159 - Cash flow statements: p.163-164	sheet: p.150 - Income Statement: p.148 - Statement of comprehensive income: p.149 - Cash flow statements: p.152-153	sheet: p.18 - Income Statement: p.16 - Statement of comprehen sive income: p.17 - Cash flow statements: p.20 - Notes to consolidate d financial statements:	
11.1.6	Age of financial information	N/A	p.158-224	p.148-212	p.21-48 p.12-13	N/A
	The balance sheet date of the last year of audited financial information may not be older than 18 months from the date of the registration document					
11.2	Auditing of Historical financial information					

11.2.1	The historical financial	N/A	p.220-224	p.208-212	p.12-13	N/A
	information must be independently audited. The audit report shall be prepared in accordance with the Directive 2014/56/EU and Regulation (EU) No 537/2014. Where Directive 2014/56/EU and Regulation (EU) No 537/2014 do not apply:		P.220 22 .	P.200 212	P.12 13	
	(a) the historical financial information must be audited or reported on as to whether or not, for the purposes of the registration document, it gives a true and fair view in accordance with auditing standards applicable in a Member State or an equivalent standard. Otherwise, the following information must be included in the registration.					
	included in the registration document: (i) a prominent statement disclosing which auditing standards have been applied;					
	(ii) an explanation of any significant departures from International Standards on Auditing;					
	(b) if audit reports on the historical financial information contain qualifications, modifications of opinion, disclaimers or an emphasis of matter, such qualifications, modifications, disclaimers or emphasis of matter must be reproduced in full and the reasons given.					

11.2.1a	a Where audit reports on the historical financial information have been refused by the statutory auditors or where they contain qualifications, modifications of opinion, disclaimers or an emphasis of matter, the reason must be given, and such qualifications, modifications, disclaimers or emphasis of matter must be reproduced in full.		N/A	N/A		N/A
11.2.2	Indication of other information in the registration document which has been audited by the auditors.		N/A	N/A		N/A
11.3	Legal and arbitration proceedings					
11.3.1	Information on any governmental, legal or arbitration proceedings (including any such proceedings which are pending or threatened of which the issuer is aware), during a period covering at least the previous 12 months which may have, or have had in the recent past significant effects on the issuer and/or group's financial position or profitability, or provide an appropriate negative statement.		N/A	N/A	N/A	N/A
12.	MATERIAL CONTRACTS					
	A brief summary of all material contracts that are not entered into in the ordinary course of the issuer's business, which could result in any group member being under an obligation or entitlement that is material to the issuer's ability to meet its obligations to security holders in respect of the securities being issued.		N/A	N/A	N/A	N/A
	ANNEX 20 OF THE COMMISSION		 EGULATION (EU FORMATION	U) 2019/980 (AS A	 AMENDED)	PRO FORMA
1.	Information inco	orporated by re	ference	N.	Universal	in the 2021 Registration Amendment
1.	CONTENTE OF TROTORINA	IIMICIALI	MIMIATIO	11		

1.1	The pro forma financial information shall consist of:	p.47-51
	(a) an introduction setting out:	
	(i) the purpose for which the pro forma financial information has been prepared, including a description of the transaction or significant commitment and the businesses or entities involved;	
	(ii) the period or date covered by the pro forma financial information;	
	(iii) the fact that the pro forma financial information has been prepared for illustrative purposes only;	
	(iv) an explanation that:	
	(1) the pro forma financial information illustrates the impact of the transaction as if the transaction had been undertaken at an earlier date;	
	(2) the hypothetical financial position or results included in the pro formation financial information may differ from the entity's actual financial position or results;	
	(b) a profit and loss account, a balance sheet or both, depending on the circumstances presented in a columnar format composed of:	p.52-54 (note 1)
	(i) historical unadjusted information;	
	(ii) accounting policy adjustments, where necessary;	
	(iii) pro forma adjustments;	
	(iv) the results of the pro forma financial information in the final column;	
	(c) accompanying notes explaining:	p.52-61
	(i) the sources from which the unadjusted financial information has been extracted and whether or not an audit or review report on the source has been published;	
	(ii) the basis upon which the pro forma financial information is prepared;	
	(iii) source and explanation for each adjustment;	
	(iv) whether each adjustment in respect of a pro forma profit and loss statement is expected to have a continuing impact on the issuer or not;	
	(d) where applicable, the financial information and interim financial information of the (or to be) acquired businesses or entities used in the preparation of the proforma financial information must be included in the prospectus.	p.52-54 (note 1)
2.	PRINCIPLES IN PREPARING AND PRESENTING PRO FORMA FINANC	CIAL INFORMATION
2.1	The pro forma financial information shall be identified as such in order to distinguish it from historical financial information.	p.50-51, p.52-54 (note 1)
	The pro forma financial information must be prepared in a manner consistent with the accounting policies adopted by the issuer in its last or next financial statements.	
2.2	Pro forma information may only be published in respect of:	p.47-48
	(a) the last completed financial period; and/or	
	(b) the most recent interim period for which relevant unadjusted information has been published or is included in the registration document/prospectus.	

2.3	Pro forma adjustments must comply with the following:	p.54-61 (note 2)
	(a) be clearly shown and explained;	
	(b) present all significant effects directly attributable to the transaction;	
	(c) be factually supportable.	
3	REQUIREMENTS FOR AN ACCOUNTANT/AUDIT REPORT	
	The prospectus shall include a report prepared by the independent accountants or auditors stating that in their opinion:	p.62-64
	(a) the pro forma financial information has been properly compiled on the basis stated;	
	(b) that the basis referred to in (a) is consistent with the accounting policies of the issuer"	

GENERAL INFORMATION

Paragraphs 5, 6 and 11 of the section entitled "General Information" on pages 108 and 109 of the Base Prospectus are deleted and replaced by the following:

- "(5) Except as disclosed in this Base Prospectus, there has been no significant change in the financial position or financial performance of the Issuer since 30 September 2022."
- "(6) Except as disclosed in this Base Prospectus, there have been no recent events which the Issuer considers material to the investors since 30 September 2022."
- "(11) For so long as Notes may be issued pursuant to this Base Prospectus, copies of the following documents will, when published, be available (i) free of charge during normal business hours on any weekday (Saturdays, Sundays and public holidays excepted), at the registered office of the Issuer and (ii) on the website of the Issuer (www.aldautomotive.fr):
 - a. the up-to-date statuts of the Issuer;
 - b. the 2020 Universal Registration Document, the 2021 Universal Registration Document, the 2021 Universal Registration Document Amendment, the General Management Committee Change Press Release, the Capital Increase Results Press Release and the First Half 2022 Financial Report;
 - c. any Final Terms relating to Notes admitted to trading on Euronext Paris or any other Regulated Market;
 - d. a copy of this Base Prospectus together with any supplement to this Base Prospectus or further Base Prospectus; and
 - e. all reports, letters, and other documents, valuations and statements prepared by any expert at the Issuer's request any part of which is included or referred to in the Base Prospectus.

The Agency Agreement (which includes the form of the *Lettre comptable*, of the Temporary Global Certificates, of the Definitive Materialised Notes, of the Coupons and of the Talons) will be available during normal business hours on any weekday (Saturdays, Sundays and public holidays excepted), for inspection free of charge, at the registered office of the Issuer and at the specified office of the Paying Agent(s)."

PERSON RESPONSIBLE FOR THE INFORMATION GIVEN IN THE SUPPLEMENT

In the name of the Issuer

The Issuer confirms, to the best of its knowledge, that the information contained or incorporated by reference in this Supplement is in accordance with the facts and the Supplement makes no omission likely to affect its import.

Rueil-Malmaison, 5 January 2023

ALD

Represented by Tim Albertsen Chief Executive Officer



This Supplement has been approved on 5 January 2023 by the AMF, in its capacity as competent authority under Regulation (EU) 2017/1129.

The AMF has approved this Supplement after having verified that the information it contains is complete, coherent and comprehensible within the meaning of Regulation (EU) 2017/1129.

This approval is not a favourable opinion on the Issuer and on the quality of the Notes described in this Supplement. Investors should make their own assessment of the opportunity to invest in such Notes.

This Supplement obtained the following approval number: 23-006.